AAPACE- NURSING EXCEL STANDARDS

STANDARD 1: ORGANIZATIONAL MISSION

The facility recognizes nurses as being an integral part of the healthcare team and its mission reflects its commitment to nursing.

- The role of the nurse reflects the mission of the facility (*)
- The members of the nursing team are aware of and understand the mission of the facility (*)
- The facilities mission reflects a commitment to nursing
- The culture and values of the facility reflects its mission
- The facilities strategic decisions are mission driven

STANDARD 2: ORGANIZATIONAL ETHICS

The facility has a published code of ethics that are clear, visible and regularly referenced.

- Facility has an ethics code, ethics policy or an ethics position statement (*)
- The nursing staff is regularly provided ethical training including topics on abuse/neglect, professional and appropriate conduct, HIPPA (*)
- The nursing staff is informed on facilities ethics position and references it regularly
- The facility has an active ethics committee that meets regularly
- Staff nurses participate in and are encouraged to attend the ethics committee

STANDARD 3: NURSING VOICE

The facility encourages and ensures input from nurses in the decision making process.

- Facility has an active nursing committee with representation from all levels of nursing (*)
- Facility administrators encourage the attendance and participation of their nurses on the committee and in meetings (*)
- The nursing committee allows a platform to address work related issues including but not limited to staffing, work environment and policies in a non-punitive way (*)
- An accessible and anonymous suggestion box is available for the nursing staff
- Staff concerns are regularly reviewed and addressed in a non-punitive way
- Nurses are involved in the accreditation process and have opportunity to provide input in the performance improvement plan

STANDARD 4: NURSING REGULATION

The facility consistently meets and exceeds regulatory standards.

- The facility complies with current local, state and federal laws (*)
- The facility has no regulatory active or pending sanctions against the facility. (Sanctions defined as any survey resulting in a substandard federal/state citation or with a scope & severity of "G" or higher, or a conditional license) (*)
- The facility has policies and protocols in place that are current, applicable and accessible to nursing staff (*)
- Changes in policies and procedures are clearly and consistently communicated in a timely manner (*)

STANDARD 5: NURSING SUPPORT

The facility provides sufficient resources including tools, training, technology, staffing and coaching for their nurses.

- Nursing leadership is well versed on the roles and responsibilities for the nursing staff and are prepared to assist when needed (*)
- Supplemental resources are available for recently hired nurses, recent nursing graduates and agency nurses (*)
- The facility provides supporting training for utilizing technology effectively (*)
- Nursing support is sufficient and available for each nursing shift
- The nurses are regularly provided surveys and other channels to elicit feedback
- The facility has a clear organizational structure and nurses are aware of the chain of command
- The facility has an open door policy encouraging nurses to pursue administrative guidance and address nursing concerns
- Staffing within the facility is sufficient to provide safe and effective care

STANDARD 6: NURSING GROWTH

The facility is committed to the professional growth of nurses

- Nurses are provided a clear career ladder with opportunities for professional growth within the organization (*)
- Nurses that have received additional training and/or certifications are recognized through financial compensation and/or increased roles and responsibilities (*)
- Nurses are aware of and provided a clear disciplinary policy (*)
- Professional expectations for members of the nursing team are clear (*)
- The facility regularly has nurses conduct peer reviews
- The facility offers coaching and mentorship opportunities for nurses

STANDARD 7: NURSE RECOGNITION

The facility encourages and awards positive behaviors exemplified by nursing staff.

- **A.** The facility has an employee recognition program in place that motivates and engages the nursing staff (*)
- **B.** Nurses are recognized for an array of categories including but not limited to professionalism, safety and caring behaviors

STANDARD 8: NURSING PROFESSIONAL DEVELOPMENT

The facility is committed to the professional development of its nurses

- A. The nursing leadership staff are all active members of a professional nursing organization (*)
- B. At least 50% of staff nurses are active members of a professional nursing organization

STANDARD 9: NURSING EDUCATION

The facility is committed to continuously enhancing the skills and competence of its nursing staff through effective training and educational opportunities provided by qualified educators.

- A. Facilities that use training and education materials that are developed in house, have been reviewed and tested for effectiveness, applicability and accuracy (*)
- B. Annual nurse training and education is provided with on-going opportunities for those requiring additional coaching (*)
- C. Approved continuing education credits are offered or reimbursed by the facility (*)
- D. A qualified nurse educator is designated to the role of providing nurse training
- E. Education materials are adapted for different learning styles
- F. Nurses are provided with access to research journals and literature
- G. The facility has established community partnerships or clinical affiliations with institutions of higher learning
- H. The nurse educator utilizes educational materials that are current and applicable, with clear objectives

STANDARD 10: NURSING COHESIVENESS

The facility honors and facilitates positive working relationships.

- A. The facility regularly organizes and promotes social events to enhance staff relationships (*)
- B. The facility promotes cohesiveness with other nursing community partners (*)
- The work environment and culture exemplifies a good working morale amongst the nursing staff (*)
- D. The facility offers opportunities for peer-to-peer recognition

STANDARD 11: NURSING COLLABORATION

The facility provides opportunities for nurses to collaborate on care and practices.

- A. The facility performs regular care plan meetings with attendance of key nursing team members (*)
- B. Stand-up and shift summary meetings include department leaders (*)
- C. Nursing staff regularly meets with local hospital administration to ensure continuity of care and practices

STANDARD 12: NURSING CARE

The facility regularly assesses the quality of care provided through the monitoring of patient outcomes with clear, concise, applicable, realistic and measurable objectives.

- A. Measures and goals to monitor and enhance quality of care exist for patient falls, number of rehospitalizations and pressure ulcers Stand-up and shift summary meetings include department leaders (*)
- B. Nurses understand and are capable of monitoring patient care measures and outcomes (*)
- C. The facility regularly conducts Quality Assurance and Performance Improvement meetings and has a systematic performance improvement plan in place

STANDARD 13: NURSING COMMUNICATION

The facility nurses engage in regular communication through means that are reliable and effective.

- A. The facility shows evidence that communication is consistently and concisely disseminated to other nursing staff in between shifts (*)
- B. Pertinent information is prioritized throughout communication (*)
- C. A clear process is in place for nurses when physicians/providers do not respond in a timely fashion (*)
- D. Nurses utilize the SBAR (Situation, Background, Assessment and Recommendation) method consistently when communicating with other health care providers (*)
- E. Audits are performed on nursing documentation and the process includes peers in the review process
- F. Communication between facility and hospital, and facility and facility is consistently concise, timely and accurate and includes provider and family notification.

STANDARD 14: NURSING ENVIRONMENT

The facility ensures a working environment that is safe and efficient.

- A. The facility utilizes a systematic method in determining a nurse:patient staffing ratio which ensures an equitable work load for all nurses (*)
- B. The facility utilizes a systematic method in determining a nurse:patient staffing ratio which promotes the safety of both staff and patients (*)
- C. The facility regularly monitors the number of full-time, part-time, per-diem or as needed, Licensed Practical Nurses and Registered Nurses to ensure consistent staffing of a qualified and permanent workforce (*)
- D. Measures are provided to ensure staff safety (*)
- E. Medical and nursing supplies are regularly assessed and sufficiently stocked (*)
- F. Years of service and turn –over rates are regularly monitored to ensure a consistent workforce
- G. The organization culture values long-term employees which is reflected in regularly monitoring acknowledgements

STANDARD 15: ADVANCED PRACTICE NURSES

The facility effectively utilizes Advanced Practice Nurses

- A. APN's are provided a sufficient orientation to the facilities policies, procedures and environment (*)
- B. APN's are provided guidance and support by a member of the health care team that is clearly knowledgeable on their role (preferably holding an advanced nursing degree or higher) (*)
- C. The facility clearly defines and the nursing staff is aware of the APN's roles and responsibilities (*)
- D. APN's mentor and coach the nursing staff (*)
- E. APN's are considered as part of the nursing team and included in nursing events and programs when applicable
- F. APN's are provided reasonable accommodations to document and meet with patients/family to ensure quality care and performance
- G. APN's have a clear chain of command and can receive assistance and guidance when needed
- H. The facility regularly evaluates APN's providing recommendations for improvement and recognizing strengths

STANDARD 16: NURSING IN THE COMMUNITY

Community partnerships exist for nurses which provide opportunities to promote social responsibility, provide learning experiences, raise community awareness of nurses, while benefiting the community.

A. The facility supports and participates in community events, non-profits, local schools, charities and/or community service projects (*)

STANDARD 17: NURSING CARE QUALITY MEASURES

The facility utilizes a Quality Assurance and Performance Improvement program to monitor care, patient outcomes and healthcare trends.

- A. The organization utilizes reliable and effective methods for collecting and analyzing data for Quality Assurance and Performance Improvement (QAPI) (*)
- B. Nurses attend and actively participate in QAPI meetings (*)
- C. Nursing practice reflects knowledge of contributing factors and patient implications of rehospitalizations (*)
- D. Nursing practice reflects knowledge of contributing factors and patient implications of patient falls (*)
- E. Nursing policies and practice reflects identifying and appropriately managing patients with high-risk diagnoses (*)
- F. Nursing policies and practices reflect identifying and appropriately managing patients on high-risk medications (*)
- G. Patient care policies and treatment guidelines are accessible to all nursing staff, written clearly and concisely, are regularly reviewed and updated as often as needed to ensure applicability (*)

STANDARD 18: NURSES AS PATIENT EDUCATORS

Nurses are provided opportunities to empower their patients through shared knowledge.

A. Nurses utilize their education and expertise to empower their patients by leading educational support group and workshops (*)

STANDARD 19: NURSES AND CRISIS MANAGEMENT

The facility has a comprehensive emergency preparedness plan and its nurses are an integral part of its development, training and implementation.

- A. The facility has a clear and concise emergency preparedness plan to address, contain and mitigate the effects of any adverse events or threats (*)
- B. The emergency preparedness plan has a clear delineation of chain of command and the roles and responsibilities for each staff member (*)
- C. The facility provides training, at least annually for all staff, in addition to at orientation for new hires (*)
- D. All staff are aware of where and how the emergency preparedness plan can be accessed (*)